

ADR	American Depositary Receipts
AFM	Netherlands Authority for the Financial Markets
API	Active Pharmaceutical Ingredients
BIO	Biotechnology Industry Organization
BRIC	High growth economies including Brazil, Russia, India and China
CEFIC	Conseil Européen des Fédérations de l'Industrie Chimique (European Chemical Industry Council)
CGU	Cash Generating Unit
COA	Corporate Operational Audit department
COD	Chemical Oxygen Demand
CRA	Corporate Risk Assessment
CSR	Corporate Social Responsibility
DNCC	DSM Nanjing Chemical Co., Ltd.
DNP	DSM Nutritional Products
DPP	DSM Pharmaceutical Products
DSP	DSM Sinochem Pharmaceuticals
EBA	Emerging Business Area
EBIT	Earnings before interest and taxes (Operating Profit)
EBITDA	Earnings before interest, taxes, depreciation and amortization
EEl	Energy Efficiency Improvement
FIFO	First in, first out
FTE	Full-time equivalent
GAIN	Global Alliance for Improved Nutrition
GDP	Gross Domestic Product
GHG	Greenhouse gas
GHGE	Greenhouse-gas emissions
GHS	Globally Harmonized System
GMM	Genetically Modified Microorganisms
GRI	Global Reporting Initiative