

## Cash flow statement

| x € million                                       | 2015       | 2014       |
|---|------------|------------|
| <b>Cash and cash equivalents at 1 January</b>     | <b>669</b> | <b>770</b> |
| Cash flow provided by operating activities        | 696        | 808        |
| <i>of which provided by continuing operations</i> | 800        | 660        |
| Cash from / used in investing activities          | (275)      | (515)      |
| Cash used in financing activities                 | (440)      | (419)      |
| Effect of exchange differences                    | 15         | 25         |
| <b>Cash and cash equivalents at 31 December</b>   | <b>665</b> | <b>669</b> |