

Change in operating working capital

	2015	2014
Operating working capital		
Balance at 1 January	1,948	1,843
Balance at 31 December	1,808	1,948
Balance sheet change	(140)	105
Adjustments:		
- Exchange differences	(127)	(130)
- Changes in consolidation (including acquisitions and disposals)	285	30
- Reclassification from / to held for sale	3	20
- Transfers / non cash value adjustments	31	12
Total change in operating working capital according to the cash flow statement	52	37