

Business segments¹

2015	Continuing operations					Total	Discon- tinued operations	Elimina- tions	Total
	Nutrition	Perform- ance Materials	Innovation Center	Corporate ² Activities	Elimina- tions				
<i>Financial performance</i>									
Net sales	4,963	2,528	155	76	-	7,722	1,213	-	8,935
Supplies to other clusters	56	19	3	-	(61)	17	253	(270)	-
Supplies	5,019	2,547	158	76	(61)	7,739	1,466	(270)	8,935
EBITDA	822	384	(9)	(122)	-	1,075	95	-	1,170
Operating profit	535	250	(43)	(169)	-	573	77	-	650
Exceptional items	(40)	(65)	(23)	(83)	-	(211)	(135)	-	(346)
Operating profit including exceptional items	495	185	(66)	(252)	-	362	(58)	-	304
Depreciation and amortization	271	133	28	43	-	475	13	-	488
Impairments	16	1	6	4	-	27	5	-	32
Impairments in exceptional items	9	60	5	18	-	92	130	-	222
Additions to provisions	3	23	-	55	-	81	1	-	82
Share of the profit of associates and joint ventures	-	3	(18)	45	-	30	-	-	30
R&D costs ³	123	109	70	28	-	330	8	-	338
Wages, salaries and social security costs	859	319	71	318	-	1,567	82	-	1,649
<i>Financial position</i>									
Total assets	6,523	2,122	809	2,289	-	11,743	-	-	11,743
Total liabilities	1,755	791	77	3,489	-	6,112	-	-	6,112
Capital employed at year-end	5,309	1,723	560	(39)	-	7,553	-	-	7,553
Capital expenditure	322	98	34	24	-	478	92	-	570
Share in equity of associates and joint ventures	1	7	135	501	-	644	-	-	644
EBITDA / net sales (in %)	16.6	15.2				13.9	7.8		13.1
<i>Workforce</i>									
Average in FTE	12,903	4,450	551	2,677	-	20,581	1,238	-	21,819
Year-end (headcount)	12,930	4,477	556	2,787	-	20,750	-	-	20,750

¹ For a description of the types of products and services of each segment please refer to the 'Review of business' in the 'Report by the Managing Board'. Supplies from DSM Fibre Intermediates to DSM Engineering Plastics were executed at cost until deconsolidation. Transfers between other segments were fairly limited and were generally executed at market-based prices.

² Corporate Activities also includes costs for regional holdings, corporate overhead and share-based compensation.

³ R&D costs relate to the functional area Research and development and exclude R&D cost included in the functional areas Cost of sales and Marketing and sales as well as R&D expenditure capitalized.